

ESOP

Employee Share Ownership Plan 2025

Sign up to the new Capgemini international Employee Share Ownership Plan

Subscribe to the new plan
from **September 12th**
to **October 1st, 2025**



<https://esop.capgemini.com/2025>

ESOP 2025 a brief summary...

- ✓ **A large scope:** 97% of Group employees eligible, across 36 countries.
- ✓ Accessible to a large audience: a minimum personal contribution of CAD 150.
- ✓ An offer in line with previous plans.
- ✓ A leverage mechanism, which protects your personal contribution in Euro and offers attractive yield potential if the Capgemini share price¹ rises over the duration of the plan.

On the other hand:

- The participation in the average increase is partial and decreases as the protected average increase in the price of the Capgemini share grows.
- In exchange for these advantages, your performance will be calculated without taking into account the 12.5% discount on the reference price.
- You will not earn dividends nor other financial rights that may be paid on these shares during the plan term.
- Your investment must be held for a period of five years (except in case of authorized early release).

Invest in the future of our Group!

By subscribing for units in the “ESOP Leverage NP 2025” compartment of the ESOP Capgemini FCPE² which is invested in Capgemini shares³...

...at the end of the plan, on December 18th, 2030⁴:

- **You get back** at least the amount of your personal contribution in Euro⁵.
- **You may receive** a return on your investment that is higher than the growth of the Capgemini share performance over the duration of your investment.

¹ Capgemini SE, the parent company of the Capgemini group, is listed on “Euronext Paris”. Capgemini (ISIN code: FR0000125338) is notably part of indexes Euronext CAC 40 et Euronext 100, and European indexes Euro Stoxx, Stoxx Europe 600, et Stoxx Europe 600 Technology. The Group performance as a responsible company is also recognized by its inclusion in different indexes based on ESG criteria (Environment, Social, Governance) such as CAC 40 ESG, Dow Jones Sustainability Index (DJSI) Europe, Euro Stoxx Global ESG Leaders and CAC SBT 1.5 indexes.

² Fonds Commun de Placement d'Entreprise: an employee shareholding fund that enables eligible Group employees to hold Capgemini shares.

³ Capgemini shares are denominated in Euro, the nominal value of each share being €8. The amount of your personal contribution in this plan will therefore be converted into Euro by application of the exchange rate between the Euro and your currency on November 5th, 2025.

⁴ Or earlier in the event of an authorized early release.

⁵ Except in some exceptional cases of termination of the swap agreement through which the leverage is provided. Before tax and social charges.

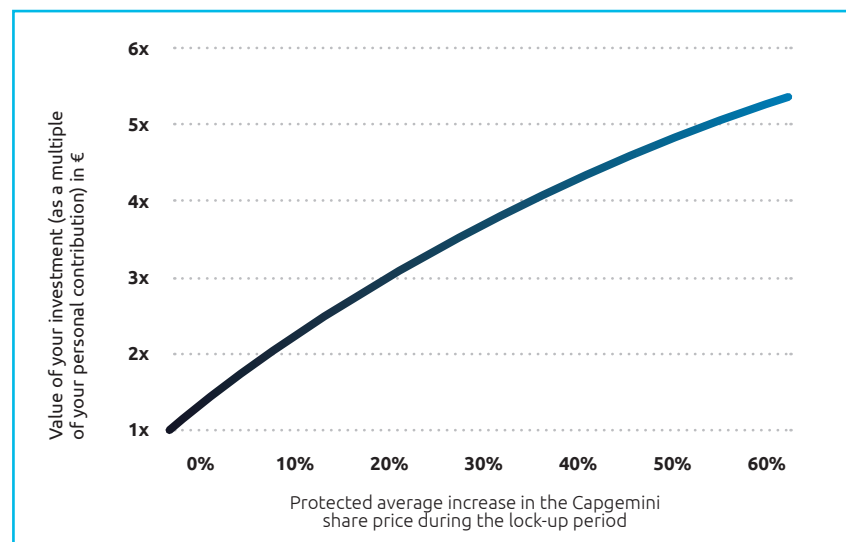
What is the potential gain?

At the time of subscription:

A financial contribution provided by a bank⁶ enables the ESOP Leverage NP 2025 compartment to invest, on your behalf, ten times the amount of your personal contribution.

The leverage thus generated means that **your potential gain is greater** than if it was calculated solely on the basis of your personal contribution.

Payout, in multiples of your personal contribution



⁶ This financial contribution is applied automatically; there is nothing you need to do.

⁷ Except in some exceptional cases of termination of the swap agreement through which the leverage is provided (see FCPE rules). Before tax and social charges.

⁸ At the end of the plan, the amount you will get back will be converted into your currency by applying the exchange rate between the Euro and your currency at that date.



At the end of the holding period:

- ✓ You **recover your personal contribution**⁷ (i.e. the amount that you invest) in Euro⁸ which is 100% guaranteed.
- ✓ You benefit from a **portion of any gain on all the shares subscribed on your behalf**. Your gain is calculated on the basis of the protected average increase in the Capgemini share price over the duration of the Plan, and not on the final share price at the end of the investment.
- ✓ The proportion of the gain that is allocated to you depends on the performance of the share price during the holding period.
- ✓ The pay-out is equal, at a minimum, to your personal contribution in Euro and may represent several times your personal contribution in Euro, depending on the protected average increase if significant.

In exchange for these advantages, you relinquish a portion of the increase, if any, in the price of the shares subscribed on your behalf, as well as the 12.5% discount on the reference price, the dividends and other financial rights that may be paid on these shares during the plan term.

Also note that your investment will be denominated in Euro. This includes both the guaranteed amount and any eventual gains. This means that the value of these amounts when expressed in your currency will vary with changes in the currency exchange rate between the Euro and your currency. If the value of the Euro compared to your currency increases, the value of the investment in your currency will increase, whereas if the value of the Euro decreases, the value of the investment in your currency will decrease. In the event of such a decrease, you are not guaranteed to recover the full amount of your initial investment in your currency.

What is the protected average increase?

The protected average increase is the difference between the average of the share price readings and the reference price, which will be set on November 6th, 2025. This protected average increase cannot be negative.

For five years,

From the date of the share delivery (i.e., first reading) to November 15th, 2030, the closing Capgemini share price will be recorded on 15th trading day of each month⁹ (i.e. 60 monthly readings in total):

- ✓ If, when the share price is recorded, it is less than or equal to the reference price, the reference price will be recorded. This means that the average of the 60 readings will reflect only values greater than or equal to the reference price.
- ✓ If the share price is higher than the reference price, the actual share price will be recorded.

At the end of the five-year period...

- ✓ The **average** of the 60 readings reflects only values greater than or equal to the reference price.
- ✓ The **protected average increase** is the difference between the average of the readings and the reference price.
- ✓ If none of the readings are higher than the reference price, you will not receive any gain and will recover only the amount of your personal contribution in Euro. **However, it takes only one reading higher than the reference price for you to make a gain.**

⁹ If the fifteenth of the month is not a trading day, the share price will be recorded on the previous trading day. By way of an exception, the first share price will be recorded on the day on which the shares are delivered.

Reference price:

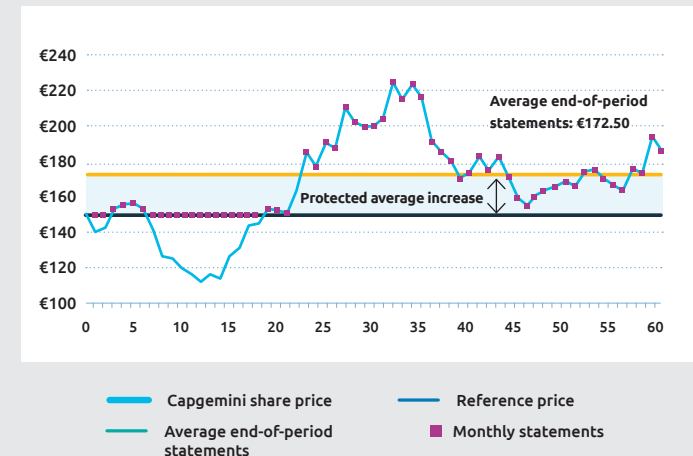
It is an average of the Capgemini share prices on Euronext Paris, during the 20 trading days prior to November 6th, 2025.

Subscription price:

The price at which the employee shareholding fund buys Capgemini shares. It is equal to 87.5% of the reference price.

The discount is the difference between the reference price and the subscription price, and is not taken into account in the calculation of the performance.

Example of change in the Capgemini share price over 5 years



At the end of the holding period, the share price may be above or below the average of the readings.

Illustration of the formula

The figures listed are provided as examples only, to illustrate how the formula works, and in no way indicate the past, present or future performance of the Compartment.

The following assumptions were used in these examples:

- ✓ Reference Price €150.00
- ✓ Subscription Price €131.25

Investors subscribe at the discounted subscription price (i.e. €131.25), which represents a discount of 12.5%, and benefit from a guarantee of 100% of this price¹¹.

Examples

The amounts shown are solely for indicative purposes, to make the offer easier to understand. In these examples, an indicative reference price of €150 was used, i.e. a subscription price by employees of €131.25 (87.5% x €150.00) with a 12.5% discount.

Note that the performance is calculated by relinquishing the discount.

If the protected average increase in the Capgemini share price over the 2025-2030 period has been...

Which means an average of readings of.....

	0% €150	7,50% €161.25	15,00% €172.50
...by investing €131.25 in 2025, in 2030 you will receive ¹⁰	€131.25	€236.42	€327.88
You will therefore multiply your personal contribution by...	1.00	1.80	2.50
Which is equivalent to an average annual return of...	0%	12.5%	20.1%

¹⁰ Except in some exceptional cases of termination of the swap agreement through which the leverage is provided (see FCPE rules). Before tax and social security contributions, applicable (without taking into account changes in the exchange rate between the Euro and your currency); the amount you will receive is the countervalue in your local currency of the euro amount, using the exchange rate at the time of exit; please see the Local Supplement.

1. LEAST FAVOURABLE SCENARIO

Over the 5-year period, the Capgemini SE share price never exceeds the reference price of €150.00 on the 15th of each month¹².

Also, at maturity, the average of the 60 readings is equal to the Reference Price.

Since there has been no increase, the sum returned to the investor at maturity is therefore equal to the investor's personal investment, i.e. €131.25.

Although, in this example, the Capgemini SE share price fell by 47.4% over the lifetime of the investment, the investor does not make a loss, receiving their exact personal investment, which is equivalent to a 0% annual rate of return.

2. AVERAGE SCENARIO

Over the investment period, the Capgemini SE share price on the 15th of each month¹² increased on average (for example, with periods where the price was above and other periods where the price was below the reference price of €150.00).

Therefore, at maturity, the average of the 60 readings is €161.25, i.e. an increase of 7.50% compared to the reference price.

The sum returned to the investor at maturity is equal to the following formula:

$PS + 10 \times M \times (CM - PR)$ where PS is the subscription price

- PR is the reference price
- CM is the average of 60 readings
- M is $100.5\% \times PR / CM$

Therefore, in our example:

$€131.25 + 10 \times 93.49\% \times (€161.25 - €150.00) = €236.42$ i.e. 1.80 times their personal investment. The investor's gain is 0.80 times their personal investment, which is equivalent to a 12.48% annual rate of return.

3. FAVOURABLE SCENARIO

Over the investment period, the Capgemini SE share price on the 15th of each month¹² rose significantly over a sustained period of time.

Therefore, at maturity, the average of the 60 readings is €172.50, i.e. an increase of 15.00% compared to the reference price.

The sum returned to the investor at maturity is equal to the following formula:

$PS + 10 \times M \times (CM - PR)$ where PS is the subscription price

- PR is the reference price
- CM is the average of 60 readings.
- M is $100.5\% \times PR / CM$

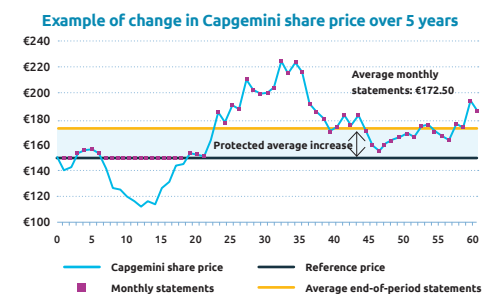
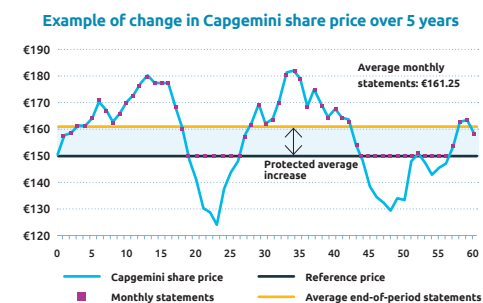
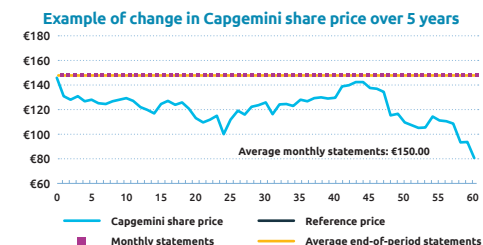
Therefore, in our example:

$€131.25 + 10 \times 87.39\% \times (€172.50 - €150.00) = €328.88$ i.e. 2.50 times their personal investment.

The investor's gain is 1.50 times their personal investment, which is equivalent to a 20.08% annual rate of return.

¹¹ Except in some exceptional cases of termination of the swap agreement through which the leverage is provided (see FCPE rules). Before tax and social security contributions, if applicable (without taking into account changes in the exchange rate between the Euro and your currency); the amount you will receive is the countervalue in your local currency of the euro amount, using the exchange rate at the time of exit; please see the Local Supplement.

¹² If the fifteenth of the month is not a trading day, the share price will be recorded on the previous trading day. By way of an exception, the first share price will be recorded on the day on which the shares are delivered.



Useful information

With ESOP 2025, up to 2.7 million ordinary shares can be subscribed by Group employees.

Should demand exceed supply, the following reduction rule will apply, based on the average subscription, defined as the ratio between the maximum number of shares issued and the number of subscribers to the plan. You may be in one of the following cases:

CASE 1 : Your subscription is lower than or equal to the average subscription: you are sure to receive all the units you have reserved.

CASE 2 : Your subscription is greater than the average subscription: you receive the units you have reserved up to the average subscription; beyond this, your subscription will be reduced with a proportional allocation of shares requested within the limit of the total number of shares available. All subscriptions below or equal to the average are fully allocated.

- ✓ The FCPE subscribes for these shares on your behalf at a price which will be communicated to you on November 6th, 2025. So, through this fund, you indirectly own shares of your company.
- ✓ Your investment must be held for a period of five years (except in case of authorized early release). At the end of this holding period, it will become available and you will be able to redeem it¹³.
- ✓ Your investment will be held for five years in accordance with French law. However, all or part of your investment may be released before the end of this period if one of the following situations arises:

Early release

In some circumstances, early release may be allowed, for instance in case of:

- ✓ Termination of the employment contract.
- ✓ Disability of the employee.
- ✓ Death of the employee.

Please refer to your local supplement for early release events authorized in your country.

Applications for early release of your assets should be sent to your employer.

Calculating gains in the event of early release

Monthly readings are reflected in the protected average increase until the early release date. For missing readings up to the last one (the last reading or the reference price if it is higher) will be repeated as many times as necessary so that the average is still based on 60 values.

The Key Information Document (KID) and the FCPE's Regulations, as well as the International Group Savings Plan (IGSP), are available on:
<https://esop.capgemini.com/2025>.

¹³ If you do not ask to redeem your investment, it will be transferred (by way of merger) into another FCPE (or FCPE compartment) in the IGSP by decision of the fund's Supervisory Board, with the approval of the AMF (French Financial Markets Authority). This new fund will be invested in Capgemini shares, whose unit value will fluctuate in line with changes in the Capgemini share price, and will no longer offer the protection afforded by ESOP 2025.

Dates to remember...

2025



SEPTEMBER 12TH – OCTOBER 1ST, 2025

I can reserve my FCPE units.



NOVEMBER 6TH, 2025

Reference price and subscription price announced.



NOVEMBER 12TH-14TH, 2025

I can cancel my reservation or subscribe for a limited amount*.



DECEMBER 18TH, 2025

Share delivery to FCPE.



JANUARY 2026

I receive my individual statement.



DECEMBER 18TH, 2030

End of holding period.

^(*) A maximum of 0.25% of your 2025 gross annual compensation.

Am I eligible for ESOP 2025?

To be eligible for ESOP 2025, you must meet the following three criteria:

- 1 Be an employee of a Capgemini group¹⁴ company.
- 2 Be employed by that company for **at least one day** between November 12th and 14th, 2025 (inclusive).
- 3 On November 14th, 2025, have been employed by Capgemini for **at least three months**, consecutive or otherwise, since January 1st, 2024.

Furthermore, as a result of sanctions currently imposed by the European Union, citizens or residents of Russia who do not have a legal residence or citizenship of a country of the European Union, the European Economic Area or Switzerland or citizens or residents of Belarus who do not have legal residence or citizenship in the European Union cannot participate in this offering.

When and how do I sign up?

Between September 12th and October 1st, 2025 (the reservation period), you may submit a reservation order to acquire FCPE units invested in Capgemini shares by indicating the amount you wish to invest:

- ✓ At <https://esop.capgemini.com/2025>, using the username sent to you by e-mail.
- ✓ If you do not have access to the internet, you can use the reservation form. Just complete it, sign it and return it to the indicated address.

Between November 12th and 14th, 2025 (revocation/subscription period)¹⁵:

- ✓ You may cancel your reservation.
- ✓ If you did not reserve units between September 12th and October 1st, 2025, you may still subscribe, but only for a **reduced amount, limited to 0.25%** of your estimated 2025 gross annual compensation.

How much can I invest?

- ✓ **A minimum of 1 200 NOK.**
- ✓ **A maximum of 2.5%**¹⁶ of your 2025 gross annual compensation (estimated when you subscribe).

How do I pay for my investment?

Payment methods available in your country are described in the subscription tool online or subscription form and in the document called Local Supplement.



Who will represent me at the FCPE's supervisory board?

The supervisory board is composed of 8 members: 4 representing the employee-unitholders and 4 representing the company, appointed by Capgemini.

The supervisory board (elected members only) exercises the voting rights of the shares held by the FCPE; in case of proven shortage of liquidity of the loan-borrowing (as described in the Fund's rules), the supervisory board may not be able to exercise all the voting rights of the shares held by the FCPE.

What is the applicable tax treatment?

The tax treatment applicable to your participation in ESOP 2025 is described in the document called Local Supplement.

¹⁴ A company in which Capgemini holds a majority shareholding and which is a member of the IGSP

¹⁵ In the same way at <https://esop.capgemini.com/2025> (using the username and password sent to you by e-mail).

¹⁶ This amount is limited to 0.25% if you subscribe during the revocation/subscription period.

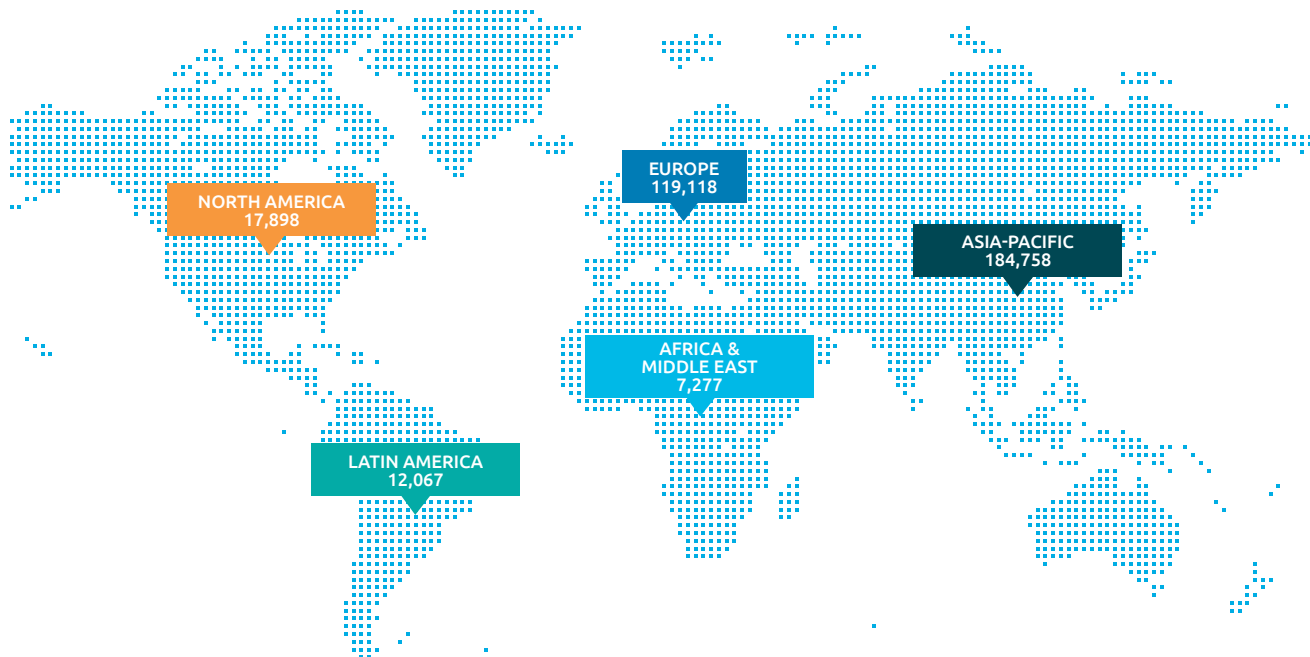


Capgemini is a global business and technology transformation partner, helping organizations to accelerate their dual transition to a digital and sustainable world, while creating tangible impact for enterprises and society.

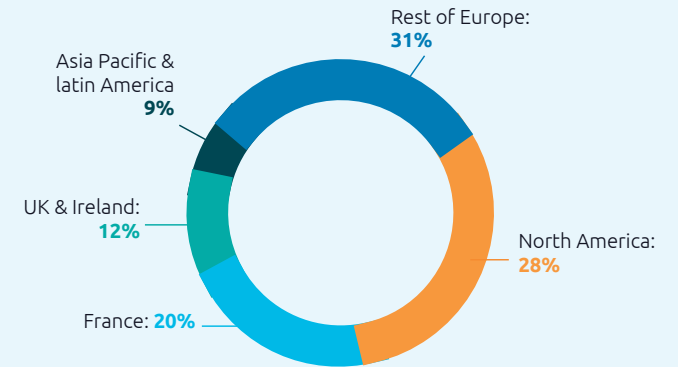
It is a responsible and diverse group of 340,000 team members in more than 50 countries. With its strong over 55-year heritage, Capgemini is trusted by its clients to unlock the value of technology to address the entire breadth of their business needs. It delivers end-to-end services and solutions leveraging strengths from strategy and design to engineering, all fueled by its market leading capabilities in AI, generative AI, cloud and data, combined with its deep industry expertise and partner ecosystem. The Group reported 2024 global revenues of €22.1 billion.

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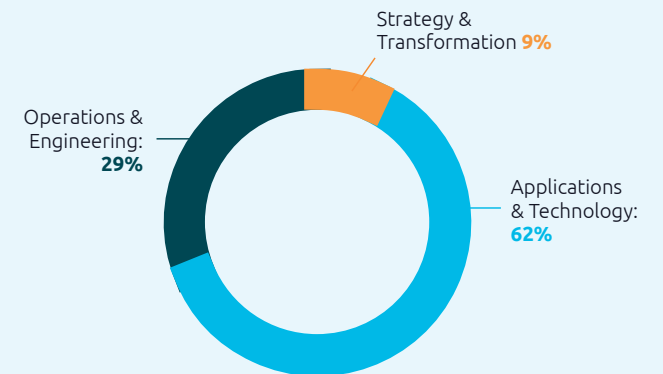
NUMBER OF EMPLOYEES (AT DECEMBER 31, 2024)



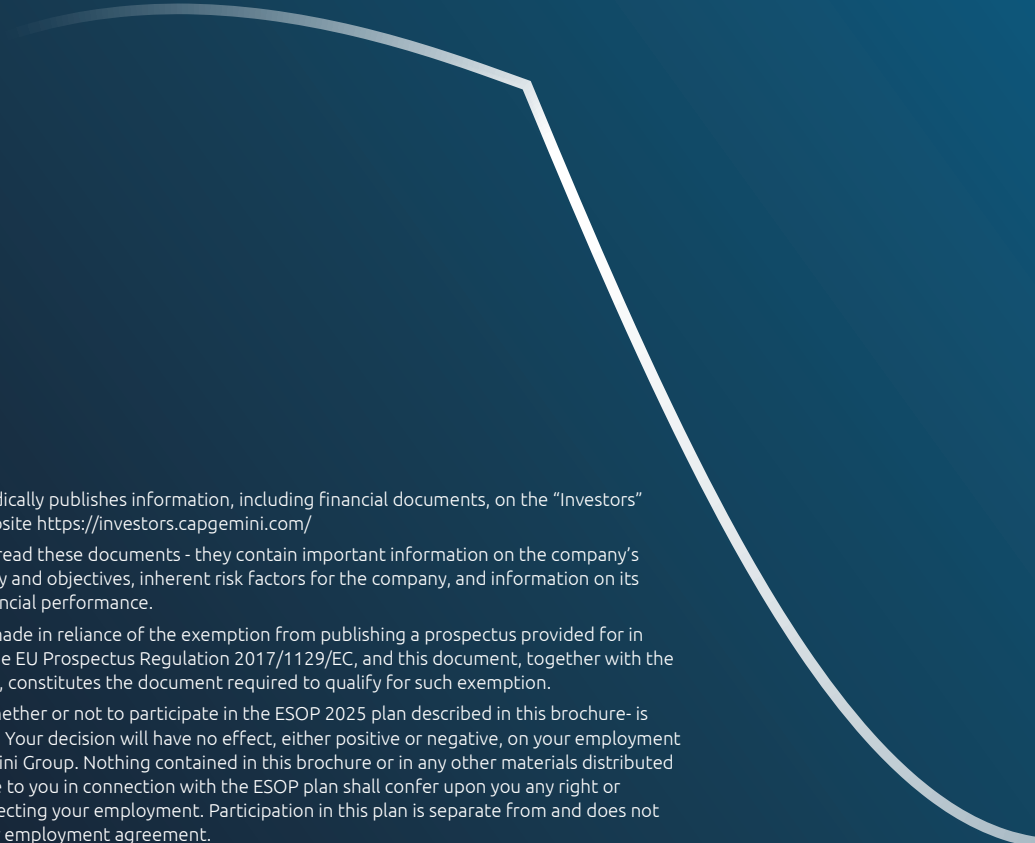
BREAKDOWN OF 2024 REVENUE BY MAIN GEOGRAPHY



BREAKDOWN OF 2024 REVENUE BY BUSINESS



December 31, 2024 data

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Capgemini periodically publishes information, including financial documents, on the “Investors” section of its website <https://investors.capgemini.com/>

We invite you to read these documents - they contain important information on the company’s activities, strategy and objectives, inherent risk factors for the company, and information on its business and financial performance.

This Offering is made in reliance of the exemption from publishing a prospectus provided for in Article 1.4(i) of the EU Prospectus Regulation 2017/1129/EC, and this document, together with the local supplement, constitutes the document required to qualify for such exemption.

Your decision -whether or not to participate in the ESOP 2025 plan described in this brochure- is entirely personal. Your decision will have no effect, either positive or negative, on your employment with the Capgemini Group. Nothing contained in this brochure or in any other materials distributed or made available to you in connection with the ESOP plan shall confer upon you any right or entitlement respecting your employment. Participation in this plan is separate from and does not form part of your employment agreement.

In most countries, this offering is being made on a private basis, without the need for registration with or approval by any local governmental authority. This offering has not been recommended by any governmental securities commission or regulatory authority. Nor have any of these authorities confirmed the accuracy or determined the adequacy of this brochure or any other materials being distributed or made available to you in connection with the offering.

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Due to sanctions imposed by the European Union, citizens or residents of Russia or Belarus who do not have legal residence in or citizenship of a country within the European Union, a member State of the European Economic Area or Switzerland may not participate in this plan.

